Houma Area Convention and Visitors Bureau

Annual Financial Report
As of and for the
Year Ended December 31, 2010

Under provisions of state law, this report is a public document. A copy of the report has been submitted to the entity and other appropriate public officials. The report is available for public inspection at the Baton Rouge office of the Legislative Auditor and, where appropriate, at the office of the parish clerk of court.

Release Date 8 3 11

Under the provisions of state law, this report is a public document. A copy of this report has been submitted to the Governor, to the Attorney General, and to other public officials as required by state law. A copy of this report has been made available for public inspection at the Baton Rouge office of the Legislative Auditor and at the office of the parish clerk of court.

Annual Financial Report As of and for the Year Ended December 31, 2010

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Certifled Public Accountants
(A Professional Corporation)

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INDEPENDENT AUDITOR'S REPORT

To the Board of Commissioners Houma Area Convention and Visitors Bureau Terrebonne Parish Consolidated Government Houma, Louisiana

We have audited the accompanying financial statements of the Houma Area Convention and Visitors Bureau (the Bureau), a component unit of the Terrebonne Parish Consolidated Government, as of and for the year ended December 31, 2010, as listed in the table of contents. These financial statements are the responsibility of the Bureau's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Houma Area Convention and Visitors Bureau as of December 31, 2010, and the changes in its financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated April 14, 2011, on our consideration of the Bureau's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

To the Board of Commissioners Houma Area Convention and Visitors Bureau Terrebonne Parish Consolidated Government

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis on pages 3 through 7 and the budgetary comparison schedule on page 23 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplemental information Schedule of Expenditures – General Fund on page 24 is presented for the purpose of additional analysis and is not a required part of the financial statements of the Houma Area Convention and Visitors Bureau. This information has been subjected to the auditing procedures applied in the audit of the financial statements and, in our opinion, is fairly presented in all material respects in relation to the financial statements as a whole.

April 14, 2011

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MANAGEMENT'S DISCUSSION AND ANALYSIS

Management's Discussion and Analysis
December 31, 2010

As management of the Houma Area Convention and Visitors Bureau (HACVB), we offer readers of HACVB's financial statements this narrative overview and analysis of the financial activities of HACVB for the year ended December 31, 2010.

FINANCIAL HIGHLIGHTS

- Houma Area Convention and Visitors Bureau's assets exceeded its liabilities by \$3,864,067 (net assets) as of December 31, 2010.
- Revenues exceeded expenditures by \$667,055 during the year.

OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis serves as an introduction to HACVB's financial statements. The Houma Area Convention and Visitors Bureau's financial statements consist of the following components:

Statement of Net Assets. This statement combines and consolidates the governmental fund's current financial resources (short-term spendable resources) with capital assets and long-term obligations, regardless if they are currently available or not.

Statement of Activities. Consistent with the full accrual basis method of accounting, this statement accounts for the entity-wide current year revenues and expenses regardless of when cash is received or paid.

Balance Sheet – Governmental Fund. This statement presents the HACVB's assets, liabilities, and fund balance for its general fund only.

Statement of Revenues, Expenditures, and Changes In Fund Balance – Governmental Fund Type – General Fund. Consistent with the modified accrual basis method of accounting, this statement accounts for current year revenues when received except when they are measurable and available. Expenditures are accounted for in the period that goods and services are used in the government's activities. In addition, capital asset purchases are expensed and not recorded as an asset. The statement also exhibits the relationship of revenues and expenditures with the change in net assets.

Combined Balance Sheet – All Fund Types. This statement presents the Houma Area Convention and Visitors Bureau's assets and liabilities for all fund types, with the difference of assets and liabilities reported as fund balance. The fluctuation in fund balance can be used as an indication of whether the financial position of HACVB is improving or deteriorating. This statement does not include capital assets or long term obligations.

Management's Discussion and Analysis December 31, 2010

OVERVIEW OF THE FINANCIAL STATEMENTS (Cont.)

Notes to the Financial Statements. The accompanying notes provide additional information essential to a full understanding of the data provided in the financial statements.

BASIC FINANCIAL ANALYSIS

As noted earlier, fund balance may serve over time as a useful indicator of an entity's financial position. In the case of HACVB, assets exceeded liabilities by \$3,864,067 at the close of the most recent year, December 31, 2010. The largest portion of HACVB's total assets is cash (45%), investments (30%), and net fixed assets (22%).

HACVB's Net Assets

	December 31,					
ASSETS	2010		2010 20		2010	
Current assets Capital assets, net accumulated	\$	3,123,360	\$	2,437,364		
depreciation		858,000		873,464		
Other assets		75		75		
TOTAL ASSETS	\$	3,981,435	\$	3,310,903		
LIABILITIES						
Accounts payable and accrued						
expenses	\$	55,997	\$	25,843		
Certificate of indebtedness						
Due within one year		27,440		26,390		
Due in more than one year	*********	33,931		61,658		
TOTAL LIABILITIES		117,368		113,891		
NET ASSETS						
Investment in capital assets (net of related debt)		796,629		785,416		
Unrestricted		3,067,438		2,411,596		
Total net assets		3,864,067		3,197,012		
TOTAL LIABILITIES AND						
NET ASSETS	\$	3,981,435	\$	3,310,903		

- Capital assets, which were reported net of accumulated depreciation, account for 22% of the total assets of HACVB for the most recent year ended.
- Investment in capital assets accounts for 21% of net assets.

Management's Discussion and Analysis December 31, 2010

BASIC FINANCIAL ANALYSIS (Cont.)

During the year HACVB's net assets increased by \$667,055. The elements of the increase are as follows:

HACVB's Changes in Net Assets

	For the Year Ended December 31,			nber 31,
•	20)10		2009
REVENUES				
Taxes:				
Parish	\$ 1,	062,010	\$	709,513
State		687,690		694,316
Miscellaneous:				
Interest earned		5,068		7,305
Grants		-		10,331
Other		185		141
Total operating revenues	1	754,953		1,421,606
EXPENSES				
Personal services		345,654		313,776
Supplies and materials		14,853		21,124
Other services and charges		668,319		923,968
Repairs and maintenance		29,243		30,771
Depreciation		26,928		29,250
Total operating expenses	1.	084,897		1,318,889
OTHER EXPENSE		3,001		3,780
CHANGE IN NET ASSETS		667,055	\$	98,937

As indicated above, net assets increased by \$667,055. This increase is primarily attributable to tax revenues received exceeding operating expenses.

Management's Discussion and Analysis December 31, 2010

CAPITAL ASSETS

As of December 31, 2010, the Bureau had \$1,213,489 invested in capital assets.

•		2010	2009		
Land	\$	306,313	\$	306,313	
Buildings		712,533		704,733	
Auto and trucks		29,861		29,861	
Office equipment		164,782		162,939	
Subtotal	 ,	1,213,489	-	1,203,846	
Less accumulated depreciation		(355,489)		(330,382)	
•	\$	858,000	\$	873,464	

CERTIFICATE OF INDEBTEDNESS

A certificate of indebtedness was incurred during the year ended December 31, 2004 for the purchase of land. The total amount paid on this certificate during 2010 was \$26,677 resulting in an ending balance of \$61,371. Interest paid in the governmental funds was \$2,798 for 2010. More detailed information about the certificate of indebtedness is presented in the notes to the financial statements.

ORIGINAL VS. REVISED BUDGET

As a matter of practice, the Bureau amends its budget once during the fiscal year. For the year ended December 31, 2010, the budget was amended in December 2010. The budget for revenues was increased as follows:

Revenues

Total revenues revised budget		\$ 1,853,155
Total revenues original budget		896,280
·	•	\$ 956,875

The Bureau's revised budgeted revenues exceeded the actual revenues by \$98,202, a variance of 5.3%.

Management's Discussion and Analysis December 31, 2010

ORIGINAL VS. REVISED BUDGET (Cont.)

Expenditures

The Bureau's budget for expenditures was decreased as follows:

Total expenditures revised budget	\$	1,108,683
Total expenditures original budget		1,545,670
, , , , ,	\$	(436,987)

The Bureau's revised budgeted expenditures exceeded the actual expenditures by \$9,572, a variance of 0.86%.

REQUEST FOR INFORMATION

This financial report is designed to provide a general overview of HACVB's finances for all those with such an interest. Call the HACVB office (985-868-2732) attention Sharon Alford, Executive Director, if you should have any further questions concerning any of the information provided in this report or have a request for additional financial information.

FINANCIAL STATEMENTS SECTION

Statement of Net Assets

December 31, 2010

	Government Activities	
ASSETS		
Cash	\$	1,802,244
Investments		1,187,143
Taxes receivable		58,645
Due from Terrebonne Parish		
Consolidated Government		70,132
Prepaid insurance		5,196
Security deposits		75
Fixed assets		1,213,489
Accumulated depreciation		(355,489)
TOTAL ASSETS	\$	3,981,435
LIABILITIES		
Accounts payable and		
accrued expenses	\$	55,997
Certificate of indebtedness	·	
Due within one year		27,440
Due in more than one year	·	33,931
TOTAL LIABILITIES		117,368
NET ASSETS		
Investment in general fixed assets (net of		
related debt)		796,629
Unrestricted		3,067,438
TOTAL NET ASSETS		3,864,067
TOTAL LIABILITIES AND NET ASSETS	\$	3,981,435

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Statement of Activities

For the Year Ended December 31, 2010

•	Government Activities	
REVENUES		
Taxes:		
Parish	\$ 1,062,010	
State	687,690	
Miscellaneous:		
Interest earned	5,068	
Other	185	
TOTAL REVENUES	1,754,953	
EXPENSES		
Economic development and assistance:		
Personal services	345,554	
Supplies and materials	14,853	
Other services and charges	668,319	
Repairs and maintenance	29,243	
Depreciation	26,928	
TOTAL EXPENSES	1,084,897	
OTHER EXPENSES		
Interest expense	2,798	
Loss on disposal of fixed assets	203	
TOTAL OTHER EXPENSES	3,001	
CHANGE IN NET ASSETS	667,055	
NET ASSETS		
Beginning of year	3,197,012	
End of year	\$ 3,864,067	
•		

Balance Sheet Governmental Fund Type Governmental Fund

December 31, 2010

ASSETS		
Cash	\$	1,802,244
Investments	·	1,187,143
Taxes receivable		58,645
Due from Terrebonne Parish		•
Consolidated Government		70,132
Prepaid insurance		5,196
Security deposits		75
		<u> </u>
TOTAL ASSETS	<u>\$</u>	3,123,435
LIADU ITICO		
LIABILITIES		
Accounts payable and		
accrued expenses	\$	55,997
FUND BALANCE		
Fund balance - unreserved		3,067,438
TOTAL LIABILITIES AND		
FUND BALANCE	\$	3,123,435

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Statement of Revenues, Expenditures, and Changes in Fund Balance-Governmental Fund Type
General Fund

For the Year Ended December 31, 2010

DEVENITES.

Taxes: \$ 1,062,010 State 687,690 Miscellaneous: 5,068 Interest earned 5,068 Other 185 TOTAL REVENUES EXPENSES Economic development and assistance: Personal services 345,554 Supplies and materials 14,853 Other services and charges 668,319 Repairs and maintenance 29,243 Capital expenditures 11,668 Debt service 29,474 TOTAL EXPENSES 1,099,111 CHANGE IN FUND BALANCE Beginning of year 2,411,596 End of year \$ 3,067,438	REVENUES	
State 687,690 Miscellaneous: 5,068 Interest earned 5,068 Other 185 TOTAL REVENUES EXPENSES Economic development and assistance: Personal services 345,554 Supplies and materials 14,853 Other services and charges 668,319 Repairs and maintenance 29,243 Capital expenditures 11,668 Debt service 29,474 TOTAL EXPENSES 1,099,111 CHANGE IN FUND BALANCE Beginning of year 2,411,596	Taxes:	
Miscellaneous: Interest earned 5,068 Other 185 TOTAL REVENUES 1,754,953 EXPENSES Economic development and assistance: Personal services 345,554 Supplies and materials 14,853 Other services and charges 668,319 Repairs and maintenance 29,243 Capital expenditures 11,668 Debt service 29,474 TOTAL EXPENSES 1,099,111 CHANGE IN FUND BALANCE 655,842 FUND BALANCE Beginning of year 2,411,596	Parish	\$ 1,062,010
Interest earned Other 5,068 185 TOTAL REVENUES 1,754,953 EXPENSES Economic development and assistance:	State	687,690
TOTAL REVENUES TOTAL REVENUES EXPENSES Economic development and assistance: Personal services 345,554 Supplies and materials 14,853 Other services and charges 668,319 Repairs and maintenance 29,243 Capital expenditures 11,668 Debt service 29,474 TOTAL EXPENSES 1,099,111 CHANGE IN FUND BALANCE 655,842 FUND BALANCE Beginning of year 2,411,596	Miscellaneous:	
TOTAL REVENUES EXPENSES Economic development and assistance: Personal services 345,554 Supplies and materials 14,853 Other services and charges 668,319 Repairs and maintenance 29,243 Capital expenditures 11,668 Debt service 29,474 TOTAL EXPENSES 1,099,111 CHANGE IN FUND BALANCE 655,842 FUND BALANCE Beginning of year 2,411,596	Interest earned	•
EXPENSES Economic development and assistance: Personal services 345,554 Supplies and materials 14,853 Other services and charges 668,319 Repairs and maintenance 29,243 Capital expenditures 11,668 Debt service 29,474 TOTAL EXPENSES 1,099,111 CHANGE IN FUND BALANCE 655,842 FUND BALANCE Beginning of year 2,411,596	Other	185
Economic development and assistance: Personal services 345,554 Supplies and materials 14,853 Other services and charges 668,319 Repairs and maintenance 29,243 Capital expenditures 11,668 Debt service 29,474 TOTAL EXPENSES 1,099,111 CHANGE IN FUND BALANCE 655,842 FUND BALANCE Beginning of year 2,411,596	TOTAL REVENUES	1,754,953
Personal services 345,554 Supplies and materials 14,853 Other services and charges 668,319 Repairs and maintenance 29,243 Capital expenditures 11,668 Debt service 29,474 TOTAL EXPENSES 1,099,111 CHANGE IN FUND BALANCE 655,842 FUND BALANCE Beginning of year 2,411,596	EXPENSES	
Supplies and materials Other services and charges Repairs and maintenance Capital expenditures Debt service TOTAL EXPENSES 1,099,111 CHANGE IN FUND BALANCE Beginning of year 14,853 668,319 29,243 11,668 29,243 11,668 11,099,111 655,842	Economic development and assistance:	
Other services and charges Repairs and maintenance 29,243 Capital expenditures 11,668 Debt service 29,474 TOTAL EXPENSES 1,099,111 CHANGE IN FUND BALANCE 655,842 FUND BALANCE Beginning of year 2,411,596	Personal services	345,554
Repairs and maintenance 29,243 Capital expenditures 11,668 Debt service 29,474 TOTAL EXPENSES 1,099,111 CHANGE IN FUND BALANCE 655,842 FUND BALANCE Beginning of year 2,411,596	Supplies and materials	14,853
Capital expenditures Debt service TOTAL EXPENSES 1,099,111 CHANGE IN FUND BALANCE FUND BALANCE Beginning of year 11,668 29,474 1,099,111 655,842	Other services and charges	668,319
TOTAL EXPENSES 1,099,111 CHANGE IN FUND BALANCE FUND BALANCE Beginning of year 29,474 1,099,111 655,842	Repairs and maintenance	29,243
TOTAL EXPENSES 1,099,111 CHANGE IN FUND BALANCE FUND BALANCE Beginning of year 2,411,596		11,668
CHANGE IN FUND BALANCE FUND BALANCE Beginning of year 2,411,596	Debt service	29,474
FUND BALANCE Beginning of year 2,411,596	TOTAL EXPENSES	1,099,111
Beginning of year 2,411,596	CHANGE IN FUND BALANCE	655,842
	FUND BALANCE	
End of year <u>\$ 3,067,438</u>	Beginning of year	2,411,596
	End of year	\$ 3,067,438

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Reconciliation of the Balance Sheet of the Governmental Fund to the Statement of Net Assets

December 31, 2010

Total fund balance - total governmental funds	\$ 3,067,438
Amounts reported for governmental activities in the statement of net assets are different because:	
Capital assets of \$1,213,489, net of accumulated depreciation of \$355,489, are not financial resources and, therefore, are not reported in the funds.	858,000
Outstanding certificate of indebtedness balance of \$61,371 is not a financial resource but increases long-term liabilities in the Statement of Net Assets and is not reported in the funds.	<u>(61,371)</u>
Net assets of governmental activities	\$ 3,864,067

Reconçiliation of the Statement of Revenue, Expenditures, and Changes in Fund Balance – Governmental Fund to the Statement of Activities

For the Year Ended December 31, 2010

Change in fund balance - governmental fund		\$ 655,842
Amounts reported for governmental activities in the statement of activities are different because:		
Governmental fund reports capital outlays as expenditures whereas in the statement of activities, these costs are depreciated over their estimated useful lives.		
Depreciation expense Capital outlays Loss on disposal of fixed assets	(26,928) 11,668 (203)	(15,463)
Governmental fund reports principal debt repayments as expenditures, which are not presented on the Statement of Activities.		26,676
Change in net assets of governmental activities		\$ 667.055

Combined Balance Sheet – All Fund Types

December 31, 2010

	Governmental Fund Type General Fund		Fiduciary Fund Type Agency		Total (Memorandum Only)	
ASSETS						
Cash	\$	1,802,244	\$	_	\$	1,802,244
Investments	•	1,187,143	•	-	•	1,187,143
Taxes receivable		58,645		14,681		73,306
Due from Terrebonne Parish		•		•		•
Consolidated Government		70,132		28,265		98,397
Prepaid insurance		5,198		-		5,196
Security deposits	75					75
TOTAL ASSETS	\$	3,123,435	<u>\$</u>	42,926	\$	3,166,361
LIABILITIES				,		
Accounts payable and accrued						
expenses	\$	55,997	\$	-	\$	55,997
Due to Houma-Terrebonne Civic Center				42,926	_	42,926
Total liabilities		55,997	•	42,926		98,923
FUND BALANCE						
Fund balance - unreserved		3,067,438		•		3,067,438
TOTAL LIABILITIES						
AND FUND BALANCE	\$	3,123,435	\$	42,926	\$	3,166,361

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Notes to Financial Statements
As of and for the Year Ended December 31, 2010

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Houma Area Convention and Visitors Bureau (the Bureau) was created and established by Terrebonne Parish Police Jury Ordinance No. 1977 on May 3, 1977, authorized by Act 19 of the Louisiana Legislature of 1975 (R.S. 33-4574-3574,3). The Bureau was formed for the purpose of promoting tourism within the Parish of Terrebonne. The Bureau is composed of nine members, known as commissioners, who are authorized to do all things necessary for the promotion, advertisement, and publication of information relating to tourist attractions within its jurisdiction. The Bureau may also sue and be sued, accept grants or donations of every type, and make capital improvements for the purpose of obtaining federal funds. However, the Bureau may not exercise any function that results in competition with local retail businesses or enterprises. The Bureau is funded by a 4.0% tax on the occupancy of hotel rooms, motel rooms, and overnight camping facilities located within the boundaries of Terrebonne Parish and taxes collected by the state on the Bureau's behalf.

The accounting and reporting policies of the Bureau conform to accounting principles generally accepted in the United States of America as applicable to governments. The following is a summary of significant accounting policies:

A. REPORTING ENTITY

Because the Consolidated Government appoints the governing board and can therefore impose its will, the Houma Area Convention and Visitors Bureau was determined to be a component unit of the Terrebonne Parish Consolidated Government, the governing body of the parish and the governmental body with financial accountability.

The accompanying financial statements present information only on the funds maintained by the Bureau and do not present information on the consolidated government, the general government services provided by that governmental unit, or the other governmental units that comprise the governmental reporting entity.

The Bureau has reviewed all of its activities and determined that there are no potential component units that should be included in its financial statements.

B. METHOD OF ACCOUNTING

GASB Statement No. 34 established standards for external financial reporting for all state and local governmental entities which includes a statement of net assets and a statement of revenues, expenses and changes in net assets. It requires the classification of net assets into three components – invested in capital assets, net of related debt; restricted; and unrestricted. These classifications are defined as follows:

Invested in capital assets, net of related debt – This component of net assets consists of capital assets, net of accumulated depreciation and reduced by the outstanding balances

Notes to Financial Statements
As of and for the Year Ended December 31, 2010

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont.)

of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets. If there are significant unspent related debt proceeds at year-end, the portion of the debt attributable to the unspent proceeds are not included in the calculation of invested in capital assets, net of related debt. Rather, that portion of the debt is included in the same net assets component as the unspent proceeds.

Restricted – This component of net assets consists of constraints placed on net asset use though external constraints imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or constraints imposed by law through constitutional provisions or enabling legislation.

Unrestricted net assets — This component of net assets consists of net assets that do not meet the definition of "restricted" or "invested in capital assets, net of related debt".

The financial statements of the Bureau are prepared on the accrual basis of accounting, whereby revenues are recognized when earned and expenses are recognized when incurred.

C. FUND TYPES

The Bureau reports the following fund types:

Governmental Funds

Governmental Funds are those through which governmental functions of the Bureau are financed. The acquisition, use and balances of the Bureau's expendable financial resources and the related liabilities are accounted for through Governmental Funds. The measurement focus is upon determination of changes in financial position, rather than upon net income determination. The following is the Governmental Fund of the Bureau:

<u>General Fund</u> - The General Fund is the general operating fund of the Bureau. It is used to account for all financial resources except those that are required to be accounted for in another fund.

Fiduciary Funds

Fiduciary funds account for assets held by the Bureau in a trustee or agency capacity. Agency funds are custodial in nature and do not involve measurement of results of operations. The following is the Fiduciary Fund of the Bureau:

Agency Fund – The Agency Fund is used by the Bureau to receive and transfer funds allocated to the Houma-Terrebonne Civic Center based on a 1% increase to the parish occupancy tax effective April 1, 1999.

Notes to Financial Statements
As of and for the Year Ended December 31, 2010

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont.)

D. BASIS OF ACCOUNTING

Basis of accounting refers to when revenues and expenditures are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

The Governmental and Agency Funds are accounted for using the modified accrual basis of accounting. Their revenues are recognized when they become measurable and available as net current assets. Hotel/motel sales and use taxes are recorded as revenues in the month due. Parish tax revenues are collected by the Terrebonne Parish Sales and Use Tax Department, remitted to the Terrebonne Parish Consolidated Government, and subsequently sent to the Bureau. December taxes were remitted to the Terrebonne Parish Sales and Use Tax Department in January and paid to the Bureau in February. The state tax revenues are collected by the Treasurer of the State of Louisiana and remitted to the Bureau on a quarterly basis. Miscellaneous revenues are recorded as revenues when received in cash by the Bureau because they are generally not measurable until actually received.

Expenditures are recognized under the modified accrual basis of accounting when the related fund liability is incurred.

E. ENCUMBRANCES

The Bureau does not utilize encumbrance accounting, under which purchase orders, contracts and other commitments are recorded in the fund general ledgers.

F. OPERATING BUDGETARY DATA

As required by Louisiana Revised Statute 39:1303, the Board of Commissioners (the Board) adopted a budget for the Bureau's General Fund. Any amendment involving the transfer of monies from one function to another or increases in expenditures must be approved by the Board. All budgeted amounts that are not expended or obligated through contracts lapse at year-end. The budget was amended once during the year.

The General Fund budget is adopted on a basis materially consistent with accounting principles generally accepted in the United States of America.

G. <u>BAD DEBTS</u>

The financial statements of the Bureau contain no allowance for bad debts. Uncollectible amounts due for taxes and other receivables are recognized as bad debts at the time information becomes available which would indicate the uncollectibility of the particular receivable. These amounts are not considered to be material in relation to the financial position or operation of the Bureau.

Notes to Financial Statements
As of and for the Year Ended December 31, 2010

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont.)

H. CASH AND CASH EQUIVALENTS

The Bureau considers all highly liquid investments purchased with an initial maturity of three months or less to be cash equivalents.

I. INVESTMENTS

Investments are stated at cost, which approximates market.

J. CAPITAL ASSETS

Capital assets are presented on the Statement of Net Assets.

Depreciation of all fixed assets is computed on the straight-line basis. Estimated useful lives of property and equipment are as follows:

Office equipment 5 - 7 years
Automobiles 5 years
Building 7 - 39 years

All fixed assets are valued at historical cost or estimated historical cost if actual historical cost is not available. Donated fixed assets are valued at their estimated fair value on the date donated.

K. ESTIMATES

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates. Estimates of the Bureau primarily relate to fixed assets' useful lives.

L. MEMORANDUM ONLY - TOTAL COLUMNS

The total column on the combined financial statements is captioned memorandum only to indicate that it is presented only to facilitate financial analysis. Data in this column do not present financial position or results of operations in conformity with accounting principles generally accepted in the United States of America. Such data is not comparable to a consolidation. Interfund eliminations have not been made in the aggregation of this data.

Notes to Financial Statements
As of and for the Year Ended December 31, 2010

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont.)

M. COMPENSATED ABSENCES

Full-time employees may accrue up to thirty days of vacation time, which begins to accrue after six months of employment. After an employee's sixth month anniversary date, an employee will be granted 6 days of vacation time and, thereafter, will accrue one day at the end of each full calendar month of service. Accrued and earned vacation will be paid at the resignation or termination of an employee. The amount of accumulated vacation benefits as of December 31, 2010 was \$19,733.

After ninety days of employment, full-time employees are eligible for one day of sick leave per month of employment through the remainder of the first year of employment. Employees will receive ten days of paid sick leave per year for all subsequent years. Unused sick leave may accumulate up to thirty days. Sick leave is not a vested benefit and employees will not receive compensation for unused sick leave at the time of termination or departure from the Bureau.

NOTE 2 - DEPOSITS AND INVESTMENTS

Bank Deposits:

Under state law, the Bureau may deposit funds within a fiscal agent bank organized under the laws of State of Louisiana, the laws of another state in the Union, or the laws of the United States Treasury.

State law requires that deposits (cash and certificates of deposits) of all political subdivisions be fully collateralized at all times. Acceptable collateralization includes FDIC insurance and the market value of securities purchased and pledged to the political subdivision. Obligations of the United States, the State of Louisiana, and certain political subdivisions are allowed as security for deposits. Obligations furnished as security must be held by the political subdivision or with an unaffiliated bank or trust company for the account of the political subdivision.

The year-end balance of deposits is as follows:

	Bank Balances	Reported Amount		
Cash	\$ 1,818,175	\$ 1,802,244		
Certificates of deposit	34,011_	34,011		
Totals	\$ 1,852,186	\$ 1,836,255		

Notes to Financial Statements
As of and for the Year Ended December 31, 2010

NOTE 2 - DEPOSITS AND INVESTMENTS (Cont.)

Custodial credit risk is the risk that in the event of a bank failure, the Bureau's deposits may not be returned to it. The Bureau has a written policy for custodial credit risk. As of December 31, 2010, \$1,460,339 of the Bureau's bank balance of \$1,852,186 was exposed to credit risk. These deposits were uninsured and collateralized with securities held by the pledging financial institution's trust department or agent, but not in the Bureau's name, except for \$303,494, which was uninsured and under collateralized.

Except for the \$303,494 mentioned above, as of December 31, 2010, cash was adequately collateralized in accordance with state law by federal deposit insurance and securities held by an unaffiliated bank for the account of the Bureau. The Governmental Accounting Standards Board (GASB), which promulgates the standards for accounting and financial reporting for state and local governments, considers these securities subject to custodial credit risk. Even though the pledged securities are considered subject to custodial credit risk under the provisions of GASB Statement 40, Louisiana Revised Statute 39:1229 imposes a statutory requirement on the custodial bank to advertise and sell the pledged securities within ten days of being notified by the depositor that the fiscal agent has failed to pay deposited funds upon demand.

Investments:

State statutes authorize the Bureau to invest in obligations of the U.S. Treasury, agencies and instrumentalities; guaranteed investment contracts and investment grade (A-1/P-1) commercial paper of domestic corporations; repurchase agreements; and the Louisiana Asset Management Pool (LAMP).

As a means of limiting its exposure to fair value losses arising from interest rates, the Bureau's investment policy limits investments to securities with maturity dates less than six months from the date of purchase unless the investment is matched to a specific cash flow.

Credit risk is defined as the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The Bureau's investment policy requires the application of the prudent-person rule. The policy states, investments shall be made with the judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived. Primary emphasis shall be placed upon the safety of such funds in an effort to minimize risk while earning maximum returns. The Bureau's investment policy limits investments to those discussed earlier in this note. LAMP has a Standard & Poor's Rating of AAAm.

For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the Bureau will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. Investments in external investment pools are not exposed to custodial credit risk because of their natural diversification and the diversification required by Securities and Exchange Commission.

Notes to Financial Statements
As of and for the Year Ended December 31, 2010

NOTE 2 - DEPOSITS AND INVESTMENTS (Cont.)

LAMP, a local government investment pool, is administered by LAMP, Inc., a non-profit corporation organized under the laws of the State of Louisiana, which was formed by an initiative of the State Treasurer in 1993. While LAMP is not required to be a registered investment company under the Investment Company Act of 1940, its investment policies are similar to those established by Rule 2a7, which governs registered money market funds. The primary objective of LAMP is to provide a safe environment for the placement of public funds in short-term, high quality investments. The LAMP portfolio includes only securities and other obligations in which local governments in Louisiana are authorized to invest in accordance with LSA-R.S. 33:2955. Accordingly, LAMP investments are restricted to securities issued, guaranteed or backed by the U.S. Treasury, the U.S. Government or one of its agencies, enterprises or instrumentalities, as well as repurchase agreements collateralized by those securities. The dollar weighted average portfolio maturity of LAMP assets is restricted to not more than 90 days, and consists of no securities with a maturity in excess of 397 days. The fair value of investments is determined on a weekly basis to monitor any variances between amortized cost. The fair value of participant's position is the same as the value of the pool shares. LAMP is designed to be highly liquid to give its participants immediate access to their account balances. Investments in LAMP as of December 31, 2010 amounted to \$1,153,132 and are classified on the Statement of Net Assets as "Investments".

A reconciliation of deposits and investments as shown on the Statement of Net Assets is as follows:

Reported amount of deposits Reported amount of investments	\$ 1,836,255 1,153,132
Total	\$ 2,989,387
Cash Investments	\$ 1,802,244 1,187,143
Total	\$ 2,989,387

Notes to Financial Statements
As of and for the Year Ended December 31, 2010

NOTE 3 – CHANGES IN FIXED ASSETS

A summary of changes in fixed assets follows:

	Balance January 1, 2010	Additions	Retirements	Balance December 31, 2010
Automobiles	\$ 29,861	\$ -	\$ -	\$ 29,861
Office furniture and equipment	162,939	3,868	(2,025)	164,782
Building	704,733	7,800	. •	712,533
Land	306,313	-		306,313
	1,203,846	11,668	(2,025)	1,213,489
Less accumulated depreciation	(330,383)	(26,928)	1,822	(355,489)
Totals	\$ 873,463	\$ (15,260)	\$ (203)	\$ 858,000

NOTE 4 - COMPENSATION OF BOARD MEMBERS

As set forth in the Bureau's by-laws, the Board serves without compensation.

NOTE 5 - DEFERRED COMPENSATION PLAN

The Bureau established an IRC Section 457 Deferred Compensation Plan on April 18, 2001. Employees are allowed to contribute the lessor of 33 1/3% of includible compensation or \$16,500. The Bureau has elected to make employer matching funds available to those employees who have completed one year of active service. The Bureau made matching contributions to the plan for the year ended December 31, 2010 in the amount of \$13,316.

NOTE 6 - CERTIFICATE OF INDEBTEDNESS

On April 1, 2004, the Bureau signed a certificate of indebtedness of \$250,000 to purchase land. The agreement includes monthly principal and interest payments of \$2,591, an interest rate of 3.69%, and a maturity date of April 1, 2013. The outstanding balance on this certificate of indebtedness as of December 31, 2010 is \$61,371. Maturities of long-term debt are as follows:

December 31,	P	rincipal	<u>Interest</u>		alinterest		Total	
2011	\$	27,440	-\$	1,804	\$ 29,244			
2012		28,470		774	29,244			
2013		<u>5,461</u>		28	 5,489			
Total	\$	61,371	\$	2,606	\$ 63,977			

Notes to Financial Statements
As of and for the Year Ended December 31, 2010

NOTE 7 -- OPERATING LEASES

The Bureau leases two vehicles under non-cancelable leases for 36 months which require monthly lease payments totaling \$990. One lease expired on May 14, 2010 and the other will expire on March 1, 2011. Rent expense under these leases was \$8,415 for the year ended December 31, 2010.

Future minimum lease payments are \$1,485, which will be paid in 2011.

NOTE 8 - BP HORIZON DRILLING RIG EXPLOSION

As a result of the British Petroleum Horizon drilling rig explosion, millions of barrels of oil leaked into the Gulf of Mexico on April 26, 2010. BP workers assigned to post-spill duty caused increased occupancy rates in the tri-parish area hotels resulting in higher revenue for the Houma Area Convention and Visitors Bureau. Management believes such revenue will decline as BP workers are reassigned from the area.

NOTE 9 - POST-EMPLOYMENT BENEFITS

The Bureau does not offer post-retirement benefits to their employees.

NOTE 10 - RISK MANAGEMENT

The Bureau is exposed to various risks of loss related to workers' compensation; torts; theft of, damage to, or destruction of assets; errors and omissions; injuries to the public; and natural disasters for which the Bureau carries commercial insurance or other insurance for the losses to which it is exposed. The Bureau's premiums for general liability are based on various factors such as its operations and maintenance budget, exposure and claims experience. The premium for auto liability is based on claims experience, vehicle type, and mileage.

NOTE 11 - SUBSEQUENT EVENTS

Subsequent events were evaluated through April 14, 2011, which is the date the financial statements were available to be issued.

REQUIRED SUPPLEMENTAL INFORMATION

Budgetary Comparison Schedule Year Ended December 31, 2010

	Budgeted Amounts			Actual		Variance with Revised Budget		
		riginal	Final		Amounts		Over/(Under)	
REVENUES	٠	405.000	•	4 450 405	•	4 000 040	•	(07 40F)
Parish taxes	\$	435,000	\$	1,159,135	Þ	1,082,010	\$	(97,125)
State taxes		400,000		689,435		687,690		(1,745)
Interest earned		6,000		4,400		5,068		668
Grants		51,360		400		400		-
Other		3,920		185		185		(00.000)
TOTAL REVENUES		896,280		1,853,155		1,754,953		(98,202)
EXPENDITURES								
Personal Services								
Salaries		260,000		239,803		259,592		19,789
Group insurance		55,000		53,336		53,270		(66)
Workers comp insurance		2,500		496		496		-
Pension		18,000		13,300		13,316		16
Payroll taxes		20,000		18,873		18,880		
Total personal services		355,500		325,808		345,554		19,746_
Supplies and Materials								
Office supplies		10,000		9,843		7,575		(2,268)
Postage		14,000		7,772		7,278		(494)
Total supplies and materials		24,000		17,615		14,853		(2,762)
Other Services and Charges								
Marketing		396,500		440,274		431,539		(8,735)
Bank charges		750		690		690		•
Sales expense		131,000		800,88		82,270		(5,738)
General insurance		10,000		10,359		10,475		116
Tourism development cooperative		206,000		43,805		40,525		(3,280)
Professional fees		95,000		15,897		13,681		(2,216)
Public relations		27,500		9,350		2,750		(6,600)
Dues and subscriptions		20,000		19,647		15,372		(4,275)
Sineage		50,000		-		-		-
Storage rental		2,500		2,565		2,565		-
Automobile		30,380		24,315		24,936		621
Building		21,000		19,100		20,197		1,097
Computer		31,500		21,957		19,455		(2,502)
Training & professional development		26,000		1,800		3,280		1,480
Miscellaneous		5,000		1,825		584		(1,241)
Total other services and charges		1,053,130		699,592		668,319		(31,273)
Repairs and maintenance		48,040		38,309		29,243		(9,066)
Debt service		30,000		26,400		29,474		3,074
Capital expenditures		35,000		959		11,668		10,709
TOTAL EXPENDITURES	\$	1,545,670	\$	1,108,683	\$	1,099,111	\$	(9,572)

SUPPLEMENTAL INFORMATION

Supplemental Information Schedule -Schedule of Expenditures - General Fund For the Year Ended December 31, 2010

ECONOMIC DEVELOPMENT AND ASSISTANCE

Personal Services	
Salaries	\$ 259,592
Insurance	53,766
Payroli taxes	18,880
Pension	13,316
Total personal services	345,554
Supplies and Materials	
Office supplies	7,575
Postage	
Total supplies and materials	14,853
Other Services and Charges	
Advertising	514,101
Tourism development cooperative	40,525
Computer	19,455
General insurance	18,420
Dues and subscriptions	15,372
Professional fees	13,681
Telephone	10,951
Utilities	9,246
Automobile	8,576
Lease expense-vehicle	8,415
Training & professional development	3,280
Rent-storage	2,565
Special events	2,458
Bank charges	690
Miscellaneous	306
Printing	278
Total other services and charges	668,319
Repairs and maintenance	29,243
Capital expenditures	11,668
Debt Service	
Principal	26,676
Interest	2,798
Total debt service	
TOTAL ECONOMIC DEVELOPMENT	
AND ASSISTANCE	\$ 1,099,111
	

SPECIAL REPORTS OF CERTIFIED PUBLIC ACCOUNTANTS

Martin and Pellegrin

103 Ramey Road Houma, Louisiana 70360

Certified Public Accountants
(A Professional Corporation)

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REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Commissioners Houma Area Convention and Visitors Bureau Terrebonne Parish Consolidated Government Houma, Louisiana

We have audited the financial statements of the Houma Area Convention and Visitors Bureau (the Bureau), a component unit of the Terrebonne Parish Consolidated Government, as of and for the year ended December 31, 2010, and have issued our report thereon dated April 14, 2011. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Bureau's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Bureau's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Bureau's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above. However, we identified a certain deficiency in internal control over financial reporting, described in the accompanying schedule of findings and questioned costs that we consider to be a significant

Board of Directors Houma Area Convention and Visitors Bureau Terrebonne Parish Consolidated Government Houma, Louisiana

deficiency in internal control over financial reporting. This item is listed as 10-03. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Bureau's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed instances of noncompliance that are required to be reported under *Government Auditing Standards* and are described in the accompanying schedule of findings and responses as items 10-01 and 10-02.

The Bureau's responses to the findings identified in our audit are described in the accompanying schedule of findings and responses. We did not audit the Bureau's responses and, accordingly, we express no opinion on them.

This report is intended solely for the information and use of management, Board of Commissioners, and the Louisiana Legislative Auditor for the State of Louisiana and is not intended to be and should not be used by anyone other than these specified parties. Under Louisiana Revised Statute 24:513, this report is distributed by the Legislative Auditor as a public document.

April 14, 2011

Martine Kelf:

Schedule of Findings and Responses For the Year Ended December 31, 2010

Section I - Summary of Auditor's Results

- 1. The auditor's report expresses an unqualified opinion on the financial statements of the Houma Area Convention and Visitors Bureau.
- 2. One significant control deficiency (see finding 10-03) was noted during the audit of the financial statements. This significant control deficiency was not considered a material weakness.
- 3. Two instances of noncompliance (see findings 10-01 and 10-02) required to be reported in accordance with *Government Auditing Standards*, were disclosed during the audit.
- A management letter was not issued.

Section II - Financial Statement Findings

Compliance

10-01

Statement of Condition: The Bureau did not amend its budget when a 5% unfavorable variance in revenues occurred.

Criteria: Louisiana Revised Statutes 39:1310 and 1311 require governmental entities to adopt a budget amendment if there is a 5% unfavorable variance in revenues or expenditures.

Effect of Condition: The Bureau was not in compliance with state budgetary law.

Cause of Condition: The management of the Bureau did amend the budget once during the year, but revenues fluctuated at year end causing a 5.29% unfavorable variance.

Recommendation: We recommend that the Bureau continue to monitor its actual results versus budgeted amounts and amend is budget in accordance with state budgetary law.

10-02

Statement of Condition: The Bureau's cash deposits were under collateralized at one of its financial institutions during the month of December 2010.

Criteria: State law requires that deposits of all political subdivisions be fully collateralized at all times.

Schedule of Findings and Responses For the Year Ended December 31, 2010

Effect of Condition: The Bureau was not in compliance with state law as related to bank deposits.

Cause of Condition: At December 31, 2010, a portion of the Bureau's cash deposits was uninsured and under collateralized.

Recommendation: The management of the Bureau should contact its fiscal agent when a significant deposit is to be made to ensure that deposits are fully collateralized at all times. As the fiscal agent monitors deposits versus collateralization only at the beginning of each month, management should adopt procedures whereby the monitoring of cash deposits, and related collateral, are more frequently performed to ensure that cash deposits are fully collateralized at all times.

Section III - Internal Control Findings

<u>10-03</u>

Statement of Condition: A significant control deficiency in the Bureau's internal control.

Criteria: In our consideration of internal control, we noted that the size of the Houma Area Convention and Visitors Bureau's operations and its limited accounting staff preclude an adequate segregation of duties and other features of an adequate system of internal control.

Effects of Condition: The internal control, in our judgment, could adversely affect the entity's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements.

Cause of Condition: The size of the Houma Area Convention and Visitors Bureau and its limited accounting staff preclude an adequate segregation of duties and other features of an adequate system of internal control.

Recommendation: The Board of Directors of the Houma Area Convention and Visitors Bureau should closely monitor the day-to-day activities of the Bureau.

Response: The management of the Houma Area Convention and Visitors Bureau agrees with this finding.

Questioned Costs:

<u>\$ _-0-</u>

Section IV - Findings and Questioned Costs - Major Federal Award Program Audit

This section is not applicable.

Management's Corrective Action Plan for Current Year Findings For the Year Ended December 31, 2010

The contact person for all corrective actions noted below is Ms. Sharon Alford, Executive Director.

Section I - Internal Control and Compliance

No budget amendment

Condition: The Bureau did not amend its budget upon a 5% unfavorable variance in revenues during the year in accordance with state budgetary law.

Recommendation: We recommend that the Bureau continue to monitor its actual results versus budgeted amounts and amend its budget in accordance with state budgetary law.

Planned Action: The Bureau will implement the recommendation as detailed above.

Under Collateralization of Cash Deposits

Condition: The Bureau's cash deposits were under collateralized at one of its financial institutions during the month of December 2010.

Recommendation: The management of the Bureau should contact its fiscal agent when a significant deposit is to be made to ensure that deposits are fully collateralized at all times. As the fiscal agent monitors deposits versus collateralization only at the beginning of each month, management should adopt procedures whereby the monitoring of cash deposits, and related collateral, are more frequently performed to ensure that cash deposits are fully collateralized at all times.

Planned Action: The Bureau will implement the recommendation as detailed above.

Inadequate Internal Control

Condition: A significant control deficiency in the internal control related to lack of segregation of duties.

Recommendation: The Board of Directors of the Bureau should closely monitor the day-to-day activities of the Bureau.

Planned Action: The Board of Directors will closely monitor the day-to-day activities of the Bureau.

Section II - Internal Control and Compliance Material to Federal Awards

This section is not applicable.

<u>Section III - Management Letter</u>

This section is not applicable.

Schedule of Prior Findings and Responses For the Year Ended December 31, 2010

Note: The prior findings all relate to the December 31, 2009 audit engagement.

Section I - Internal Control and Compliance Material to the Financial Statements

Inadequate Internal Control

Condition: A significant control deficiency in the internal control related to lack of segregation of duties.

Recommendation: The Board of Directors of the Organization should closely monitor the day-to-day activities of the Organization.

Planned Action: The Board of Directors will closely monitor the day-to-day activities of the Organization.

Status: The Organization has implemented the recommendation, but the lack of segregation of duties continues to exist. As such, the Board will continue to perform the recommendation.

Section II - Internal Control and Compliance Material to Federal Awards

This section is not applicable.

Section III - Management Letter

Under collateralization of Cash Deposits

Condition: The Bureau's cash deposits were under collateralized at one of its financial institutions during the month of November 2009.

Recommendation: The management of the Bureau should contact its fiscal agent and have sufficient securities pledged at all times to fully collateralize all cash deposits in excess of FDIC coverage. Also, management should adopt procedures whereby the monitoring of cash deposits, and related collateral, are periodically performed to ensure that cash deposits are fully collateralized at all times.

Planned Action: The Bureau will contact its fiscal agent and have sufficient securities pledged at all times to fully collateralize all cash deposits.

Status: Unresolved. The Organization implemented the recommendation, but an instance of under collateralization occurred in 2010. See current year finding 10-02.